

28 October 2021

Dear Zhe.

On behalf of the George H. W. Bush Foundation for U.S.-China Relations, it is my great pleasure to invite you to join our Fellows Network as a Fellow. We believe your in-depth knowledge and command of U.S.-China issues would make you an invaluable addition to the Foundation's Fellows Network.

The purpose of the Fellows Network is to contribute to thought leadership in U.S.-China relations, by offering diverse perspectives and opinions to influence the current debate. Since the launch of this new initiative in 2021, the group has brought unique subject matter expertise to the Foundation's expanding body of research and policy analyses. It is also our hope that through this engagement, our fellows' publications and ideas will reach a wider audience.

Commitment to the Fellows Network is a one-year term beginning on January 1, 2022 and ending on December 31, 2022. For your reference, I am enclosing a description of responsibilities.

I would be honored if you would join this exclusive group of professionals, as we believe it is a very important initiative. To accept this invitation or should you have any questions, please contact the Bush China Foundation's director of Track 2 diplomacy programs, Ms. Zoe Leung (<u>zleung@bushchinafoundation.org</u>; +1-240-543-6669).

We look forward to your favorable response and to working closely with you to further U.S.-China relations.

Sincerely,

David J. Firestein President and CEO

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